

Navajo DOT Partnership Relaunch Meeting

Navajo Transportation Complex

June 06, 2012



MEETING NOTES

On June 6, 2012, fifty-five partners convened at the new Navajo Transportation Complex in Tse Bonito, New Mexico to relaunch the Navajo Division of Transportation Partnership. A nine person planning committee, including representatives from Navajo DOT, ADOT- MPD, ADOT- CCP Partnering & ADOT-ROW and FHWA coordinated and planned all aspects of the meeting. Navajo DOT hosted the facility, provided the refreshments and lunch, registered the participants at the meeting, and developed the name badges. ADOT- MPD, under the lead of Misty Klann, sent out the invitations and collected the RSVPs, provided a facilitator, Joy Keller-Weidman with Holon Consulting; and Michelle Fink, ADOT-CCP Partnering coordinated with the facilitators and presenters, produced the meeting packets and recorded the meeting notes.

Participants representing the following partners' groups attended.

Navajo Office of the President & Vice-President; Navajo DOT; Navajo Transit; Window Rock School District; Fort Defiance Indian Hospital; Navajo Nation HPD; ADOT Offices of the Director & State Engineer; ADOT- MPD; ADOT- Districts (Holbrook & Flagstaff); ADOT- CCP; ADOT- Environmental Planning; ADOT ROW; FHWA: Arizona Division and Federal Lands Office; BIA: Navajo Region; Navajo County; Apache County; and Coconino County. The attached Invitees/Attendees sheets contain detailed partners' contact information.

Agenda Items & Highlights

TOPIC	DETAILS
◆ OPENING PRAYER	Margie Begay, Navajo DOT Senior Planner offered an opening prayer.

TOPIC	DETAILS
◆ KICK OFF	Jonah Begay, Navajo DOT GIS Roads Inventory Supervisor , substituted for Riley Wilson, Navajo DOT TTPP Program Manager, and facilitated the entire morning and the beginning of the afternoon, which included the partners' introductions and presentations.

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Darryl Bradley, Navajo DOT Principal Civil Engineer

Representing Navajo DOT for Paulson Chaco, Director stated that he is looking forward to relaunching this important partnership. He hopes that there will be many more Partnership meetings in this beautiful new facility.

Floyd Roehrich, ADOT Deputy Director of Policy

Thank you for opening the dialogue with ADOT and the other Partners. Looking for reenergizing the partnership and working together to solve challenges together. Pull our resources together and make the most of our funding resources. Practice good stewardship towards cultural and historical preservation. Plan how to move forward together and solve the issues as partners.

Thanks to the planning committee that made this meeting happen today.

Karla Petty, FHWA– Thank you for hosting the partnership meeting in our new state-of –the–art facility. Thanks to all the planning committee members that made this meeting possible. This partnership has a successful history of accomplishing goals together. We are here to work together, build relationships with the NDOT and this important partnership.

Joy Keller Weidman – Holon Consulting

The Navajo Nation was the first Tribal Partnership established with the help of the ATSPT (Arizona Tribal Strategic Partnering Team). Clarified housekeeping tips and reviewed the handout packet contents

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TOPIC
◆ PARTNER GROUPS' INTRODUCTIONS

PARTNER	LEADERS/Key Points
Navajo DOT	Paulson Chaco, Division of Transportation Director Darryl Bradley, Principle Engineer Jonah Begay, GIS Roads Supervisor Arlando Teller, Airport Program Manager
Navajo Nation Office of the President and Vice President	Honorable Ben Shelly, Navajo Nation President Sherrick Roanhorse, Office of the President, Vice President Chief of Staff
Navajo Nation Council Office of the Speaker (Resources & Development Committee)	Katherine Benally, Chairperson, Resources & Development Committee
Navajo Transit System	Barbara Curtis Comment: Establishing a new Utah route; updating the transit facility
Tsehootsooi Medical Center	Dr. Janet Slowman Chee- Chief Planning Officer Dr. Florinda Jackson Comment: Roads are critical for members to get to the hospital and medical centers.
Window Rock School District	Sherylene Yazzie Comment: Roadway safety is a large concern; getting to school does impact our student's grades.
ADOT -ADOT State Engineers Office	Floyd Roehrich, ADOT Deputy Director of Policy Dallas Hammit, Deputy State Engineer

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<p>-DISTRICTS (Flagstaff, Holbrook)</p> <p>-MPD</p> <p>-CCP</p> <p>-Environmental Planning Group</p>	<p>John Harper & Lynn Johnson, District Engineers</p> <p>Scott Omar, Planning Division Director</p> <p>Don Sneed, Senior Planner and Tribal liaison</p> <p>Misty Klann, Planner and Tribal liaison</p> <p>Matt Burdick, Communications Director</p> <p>Rod Wigman, Community Relations Officer</p> <p>Michelle Fink, Partnering Outreach</p> <p>Chuck Howe, OES Compliance Manager</p>
<p>BIA (Navajo Region)</p>	<p>Roland Becenti, BIA, Western Navajo DOT Manager</p> <p>Management reorganization; management of assets for tribes</p>
<p>FHWA</p>	<p>Karla Petty, Arizona Division, Division Administrator</p> <p>Romare Truely- Arizona Division, Community Planner</p> <p>Jaime F. Torres – Office of Federal Lands Highway, Indian Reservation Roads Program Planner</p>
<p>Navajo County</p>	<p>Jesse Thompson, Navajo County Supervisor</p> <p>Leo Sheppard, Engineer</p> <p>Norman Cody, Engineer</p>
<p>Apache County</p>	<p>Ferrin Crosby – attending for Tom White</p> <p>Comment: 800 miles of roads, trying to make the roads all weather for the school buses</p> <p>Kirk Arviso, Administrative Coordinator/Chapter Liaison</p> <p>Comment: need gravel and water materials</p>
<p>Coconino County</p>	<p>Tim Dalegowski, track road needs, traffic projects</p>

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TOPIC	DETAILS
<p>◆ NAVAJO DIVISION OF TRANSPORTATION PRESENTATION</p>	<p>Darryl Bradley, Navajo DOT , Principal Civil Engineer</p> <p>Navajo Division of Transportation became a Division on August 9, 2009 to administer transportation projects and provide efficient road system.</p> <p>6 departments, Transportation Planning, Project Management, Environmental/Cultural Resources, Road Maintenance, Airports, Highway Safety to work collaboratively with BIA to manage Navajo Nation’s \$54 million Tribal Transportation Improvement Program (TTIP).</p> <p>The in house environmental specialists are growing and NDOT now has 100 employees – 50 in road maintenance.</p> <p>2010 Inventory - 14,733 miles</p> <ul style="list-style-type: none"> State – 1,642 miles of roads to maintain Counties – 1,864 miles BIA – 6,217 miles NN – 5,010 miles <p>8 airports on Navajo Nation in Arizona</p> <p>Goals and objectives</p> <ul style="list-style-type: none"> <input type="checkbox"/> Upgrade Expertise in Roadway, Drainage & Road Construction <input type="checkbox"/> Develop Nationwide Road Maintenance Plan <input type="checkbox"/> Establish Gravel Pits & Reliable Water Source <input type="checkbox"/> Evaluate Soil Stabilizers <input type="checkbox"/> Collaborate with County DOTs, School Districts & Chapters on Regional Road Maintenance

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Material development – gravel and water to cut hauling expenses

- Partnership with Navajo County
- County procured Contractor to crush and haul gravel
- Partnership with Navajo County, Peabody Coal & Ten Chapters in Black Mesa Region
- 65,000 Tons Crushed will cover 25 miles of dirt roads
- \$250,000 for hauling by BIA
- NDOT, BIA, School Districts & Chapters provided Personnel, Equipment & Funding

Soil stabilizers to streamline the process

- Applied 4 inches of gravel with magnesium chloride on 20-foot wide road

Fuel Excise Tax Program

- Collect 18¢ per gallon
- \$12 million collected annually
- \$4 million to State of AZ

NDOT Road Maintenance

Develop Regional Road Maintenance Planning

- > Chapters identify and prioritize roads in the region
- > Identify one equipment operator from the area
- > Identify secure locations for equipment
- > Chapters pool money for fuel and maintenance
- > Chapters could approach County for equipment maintenance
- > NDOT will provide one grader and pay for operator
- > Chapters identify roads to maintain and frequency based on budget.

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	<p>Darryl would like ADOT's 5 year plan, to see what is scheduled</p> <p>Challenges: Right of Way, gravel, water, road grading and equipment operators, and rising costs to maintain current roads.</p> <p>Paulson Chaco, Navajo DOT Division Director Experiencing dwindling transportation dollars for projects; Supports the partnership and wants to see it flourish and provide assistance. He recently signed a funding contract. Encourages the partnership to move forward, get moving and build roads.</p> <p>Airports –Arlando Teller, Program Manger for airport management Previously worked with CALTRANS Most NDOT airports are located in AZ Need: pavement preservation program for runways that need maintenance are falling apart Revise the statute so Tribes can apply for State Aviation funding 4 prime airports 7 secondary airports on Navajo Nation – used by hospitals</p>
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TOPIC	DETAILS
<p>◆ PRESENTATION. PARTNERSHIP HISTORY</p>	<p><i>Jonah Begay, Navajo DOT</i> Myra Rothman, ADOT ROW & Liaison History of the Navajo DOT Partnership November 15, 1995 – An ADOT/NDOT Strategic Planning Partnering Conference was held in Phoenix, Arizona. Participants represented the Navajo Nation Council, Navajo DOT, BIA, ADOT Districts, ADOT Headquarters, ADOT Intermodal Transportation Division, FHWA, and the Navajo Nation and ADOT Attorney Generals. Issues that were successfully addressed as a result of that workshop included:</p>

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- Environmental permitting streamlined, by Navajo Nation designating a contact individual to monitor the Navajo Nation approval processes.
- Training provided to Navajo contractors and subcontractors by ADOT Affirmative Action Office, in order for them to qualify for ADOT work, on and off the reservation.
- Cooperation between ADOT MVD and Navajo DPS in weight enforcement details on the reservation.
- A signed fuel tax compact between Navajo Nation and ADOT so that state fuel tax revenues collected on the reservation could become part of the Navajo Nation Road Fund.

Although these were major successes, the continuation of this formal partnering effort eventually waned and became non-existent due to the broadness of the long range partnering objectives identified at the time.

March 14, 2004 – Governor Napolitano convened a Tribal Summit on Transportation at which Mark Maryboy, Chairman of the Navajo Nation Transportation Community Development Committee, made a request that the State re-establish the partnering effort that was launched in 1995.

May 21, 2004 – At a State Transportation Board Meeting in Chinle, Arizona, Tom Platero of the Navajo Department of Transportation reiterated the partnering request made by Mr. Maryboy.

2004 Planning Team Meetings

May 19, 2004 – The ADOT Tribal Strategic Partnering Team initiated the effort to re-establish the partnering process with internal support from:

- Ermalinda Gene, ADOT Civil Rights
- John Harper, ADOT Flagstaff District
- Ginger Murdough, ADOT Partnering Office
- Dave Sikes, ADOT Holbrook District
- Don Sneed, ADOT-TPD
- Jeff Swan, Carla Carter & Associates

This group identified the need to establish a formal planning team to identify next steps including planning of a partnership workshop to formally bring all stakeholders together. It was also determined that the planning team membership should include representation from the four key partner groups of NDOT, ADOT, BIA and FHWA.

Lead representatives from each partner group were identified and invited to participate in the first Planning Team meeting to be held in June 2004.

The partnership met quarterly and accomplished goals set for Animals and Vendors in the Right of Way, Emergency Response planning, environmental streaming, resources, agreements and website. The partnership continued to meet and work on projects until 2010 general election.

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<p>◆ COMMENTS AND INPUT FROM PARTICIPANTS WHO WERE MEMBERS OF THE PAST PARTNERSHIP INCLUDE.</p>	<ul style="list-style-type: none">❑ John Harper, Flagstaff District Engineer The purpose was to build relationships, improve processes, and build roads. Combining and understanding of processes at all levels. ❑ Don Sneed, MPD Tribal Planner Efforts began in 1995 with Jeff Swan to streamline the field processes. 2004 the governor's Office requested that ADOT start a formal partnership. Tom Platero was instrumental in encouraging the partnership and task teams to participate. Now in 2012 we are ready to energize the partnership ❑ Myra Rothman, Flagstaff Right of Way Overview of the Animal or Vendor in the ROW task teams history. Task Teams were established for Animals in the ROW, vendors in the ROW, processes, emergency response, environmental resources, and Resources, training and website. ❑ Chuck Howe, Emergency Response Task Team in 2007 Snow removal, flooding, and dealing with mud with Navajo, Hopi and the counties. Involved the right people for special weather events ❑ FHWA would like to see more environmental teams ❑ Other partners' comments included:<ul style="list-style-type: none">➤ Resources for funding, natural resource materials and services➤ Identified water and gravel barrow pits that all could use➤ Agreements needed for the hauling, crushing rock
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	<ul style="list-style-type: none"> ➤ Training – hosted an 8 hour facilitator training for Navajo for the Champions of the task teams to lead their own meetings ❑ Misty Klann- website overview: Anyone can use this website: www.aztribaltransportation.com Overview of the website – see Navajo Nation Partnership link – upcoming events, past steering committee meeting agendas and notes, task team meeting notes, resource links, FAQs, what other tribal partnerships are doing and hot topics. ❑ Honorable Ben Shelly, Navajo Nation President: offered words of welcome and encouragement to the all the Partners.
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TOPIC	DETAILS
<ul style="list-style-type: none"> ◆ PARTNERSHIP CHARTER 	<p>Participants reviewed the past charter and offered these suggestions for updates:</p> <ul style="list-style-type: none"> ◆ Change “Department of Transportation” to “Division” ◆ Add Hopi Tribe to Partnership ◆ Add Federal Lands to FHWA ◆ Add BIA Western region ◆ In the mission statement, remove “develop” relationships and change to “maintain” relationships ◆ Re. mission. Add “improve/construct-planning” activities

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TOPIC	DETAILS
<p>◆ PARTNERSHIP DIRECTION & FUTURE OPPORTUNITIES</p>	<p>To generate guidance for 12 month partnership accomplishments/focus, participants brainstormed in small groups and identified the following “criteria for success”:</p> <ol style="list-style-type: none"> 1. Learn and understand partner goals and priorities and vision 2. Continue to streamline the partnership process/what works or not 3. Commitment to participation and attend meetings, project goals 4. Processes in place to resolve the issues and disseminate the information 5. Issue resolution plan and process 6. Issue identification of issues 7. Action plans, due dates and responsible members 8. Accomplish the task and move on 9. Commitment from program managers and partnership members to task team & participation to ensure that action will be taken 10. Full cooperation and understanding of partners, funding resources, responsibilities and promote interpersonal relationships 11. Build trust and respect on the partnership 12. Identify who’s road it belongs to 13. Identify routes to schools and hospitals 14. Make a map that identifies who the road is maintained by 15. Continue to get federal funding for bus routes 16. Improve sharing crash data for prioritization of projects 17. IGAs established for snow removal to improve joint effort 18. Reengage the environmental approval processes and streamline approval processes with programmatic agreements 19. IGA for equipment sharing and resources and personnel (graders) 20. Define the escalation process for the review and approval of the development of mineral resources on Navajo 21. Programmatic agreements for routine maintenance

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22. Communication for emergency response
23. Identify the roads and location mileposts
24. Technical training
 - a. Transportation training
 - b. Project management
 - c. Road maintenance
 - d. CDL
 - e. HAZMAT
25. Work with BIA, ADOT to develop a CDL program
26. Navajo TTAP program – assist the chapters with the resources
27. Policy and procedures established
28. Priority road system – focus of federal and fuel excise tax dollars
29. Legislative process
 - a. Issue resolutions
 - b. Right of way
 - c. Transportation code
 - d. Priority roadway system
30. Emergency evacuation plan – how to move massive amounts of people, detour plan, hazardous waste, and I-40 detour. DEMA may have routes identified. Utilize NDOT's War Room
31. Processes are in place to resolve issues and disseminate decisions
32. Keep improving lines of communications ensuring partners and affected parties have consistent information
33. Advance projects, improvements that meet the needs of the traveling public

Additional comments included.

David Silversmith – Unify the tribes to accomplish work with real teeth to meet with the legislature or governor. Take this partnership to strategic level to bring real change to the tribes.

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	<p>Floyd Roerich– partnership cannot change rules, laws or regulations.</p> <ul style="list-style-type: none"> ➤ We can comment on it or recommend it to another level ➤ We can work the issue and identify it to the legislature ➤ Sovereignty issues – ADOT cannot work on roads off the system because of legal liability issues ➤ Clarification – ATSPT has a strategic focus, not technical support for policy. ➤ Need to work on these challenges together ➤ The partnership has reached many successes when we get to the limit of where we can apply the partnership. Timing is essential to the project success. ➤ Identify the low hanging fruit and keep it simple as we start; and set realistic goals that we can achieve. ➤ Partnering is a successful program and essential for growth, change and progress. ➤ If the partnership cannot solve the issue, then escalate it to a higher level ➤ In the partnership, trust is built and relationships are established that assist with solving smaller issues that are in the partners’ sphere of influence. ➤ Challenge or opportunity: Focus and reach consensus to support 5 key items. ➤ Steering committee members are from all areas of transportation to provide various inputs from each partner group and report back to their agency ➤ Goals will be set by the partnership and developed by the steering committees. Liaison to the Partnership should be a senior leader who will designate the appropriate task team member. <p>Jesse Thompson comment: consider the Elkon Equipment yard as a possible site for meetings, to shorten the drive, locations could be Tuba City or Kayenta.</p>
<p>◆ PARTNERHIP STEERING COMMITTEE</p>	<p>Steering Committee members identified.</p> <ul style="list-style-type: none"> <input type="checkbox"/> Navajo DOT: Arlando Teller– Airports (lead)/ Darryl Bradley/Ermalinda Gene <input type="checkbox"/> FHWA: Romare Truely– Arizona Division/ Jaime Torres – Office of Federal Lands, IRR Team

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MEMBERS

- ADOT, MPD: Misty Klann and/or Don Sneed
- ADOT DISTRICTS: Lynn Johnson (Holbrook)/ Kee Yazzie (Holbrook)/ John Harper (Flagstaff)
- ADOT- CCP: Michelle Fink – Partnering Outreach/Rod Wigman – CRO
- ADOT- ROW: Myra (Rusty) Rothman
- BIA- Navajo Region: Roland Becenti
- Navajo County: Jesse Thompson – Bd. Of Supervisors /Leo Sheppard/Norman Cody- Public Works
- Coconino County: Tim Dalegowski
- Apache County?
- Paulson Chaco will recommend members from:
Dept. of Education, Medical Facility & Housing Authority

ROLE OF THE STEERING COMMITTEE MEMBERS.

- Focus and prioritize “Criteria for Success” to identify key goals for 1st year
- Guide the partnership toward the completion of their prioritized goals
- Take relevant issues back to their partner group
- Resolve, escalate or route issues/topics as needed (for example- policy related issues)
- Attend 3 quarterly steering committee meetings and 1 annual meeting
- Operate as a liaison to own partner group and senior leaders
- Serve on appropriate task team or ask senior leader to assign appropriate member

Note: The Steering committee will determine and set the dates for meetings and the annual meeting, and will consider hosting an annual meeting every 2 years, depending on what the partnership wants.

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TOPIC	DETAILS
<p>◆ CLOSING COMMENTS</p>	<ul style="list-style-type: none"> ◆ Thank you for attending, this is important that we work together on transportation challenges. This forum gives us the opportunity to work on issues together. ◆ Thank you Navajo DOT for suggesting that we re energize the partnership and for hosting the meeting. ◆ Thanks for participating today and recognizing that we need to work together and collaborating ◆ It is important that Federal Lands be included at the table. ◆ Thanks for your time and effort to attend this meeting. ◆ The Division is a new entity and we appreciate your assistance. ◆ BIA is excited to continue the partnership. ◆ ADOT reports these Partnership meetings to the Governors Office on the Tribal Consultation Report ◆ Navajo County appreciates everyone's participation ◆ Thanks for hosting lunch and providing the meeting space

TOPIC	DETAILS
<p>◆ CLOSING PRAYER</p>	<p>Margie Begay, Navajo DOT Senior Planner</p>

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NEXT STEPS:

Action	Responsible Person(s)	By when
Update Riley Wilson on the outcomes of the relaunch meeting	Jonah Begay	June
Action	Responsible Person(s)	By when
Contact Mr. Chaco re. Navajo DOT for representatives for steering committee members	Darryl Bradley	July
Action	Responsible Person(s)	By when
Confirm date & location for steering committee meeting and send to identified steering committee members	Joy Keller-Weidman	July-August
Action	Responsible Person(s)	By when
1 st Steering Committee meeting: (1) Narrow focus of criteria for success and identify key goals to achieve progress in one year; and identify task teams to support those goals. (2) Examine cost of meetings and latest technology (3) Focus on measurable action items (4) Consider location and dates of annual meeting and future steering committee meetings (i.e. Dilkon Road Yard- 35 miles north of Winslow on Rt. 87) (5) Ask & answer org structure questions re. each partner group (bring org chart to meeting)	Steering committee members	1 st steering committee meeting

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Action	Responsible Person(s)	By when
Send information to members who are new to Partnering re. Intro to Partnering e-learning online class	Michelle	June-July
Action	Responsible Person(s)	By when
Bring Organization charts to the meeting	Steering committee members	1st steering committee meeting
Action	Responsible Person(s)	By when
Check with Housing Authority (NHA) re. representation & Dept. of Education & email Joy Keller-Weidman the name (holon@consultant.com)	Brian Reed	July
Action	Responsible Person(s)	By when
Schedule time with maintenance to update ADOT projects	Lynn Johnson	June-July

MEETING FEEDBACK (based on 22 feedback forms)

1. How valuable was this partnership meeting for you?

Overall rating- **3.7**

This meeting was not valuable 0.5 1.0 1.5	This meeting was somewhat valuable 2.0 2.5	This meeting was valuable 3.0 (3) 3.5 (8)	This meeting was very valuable 4.0 (11)
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2. What about this partnership meeting was most valuable to you?

- ◆ Criteria for Partnership success- it's a gauge to measure progress

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- ◆ Meeting the new players +
 - ◆ Bringing the partner agencies together and getting to know the key people to work with.
 - ◆ The partnership meeting exposed me to many of the partnership logistical challenges. The steering committee will have the change to address the needs of our Navajo partners.
 - ◆ New acquaintances and sharing of ideas.
 - ◆ Re-energizing /restarting the partnership.
 - ◆ Vocalizing the needs of the partnership
 - ◆ Getting to know/understand partners
 - ◆ To meet folks at NDOT, BIA, ADOT and become familiar with partnering.
 - ◆ Good to meet people
 - ◆ Updates on where each group has evolved in last couple of years.
 - ◆ Make contact with other partner.
 - ◆ Renewal of relationships and re-emphasizing the importance and need to partner and collaborate for advancement
 - ◆ Seeing Navajo and meeting new members
 - ◆ Networking at lunch was important
 - ◆ Good initial meeting to re initiate the partnership- appreciated the presentation by Darryl Bradley- excellent overview of NDOT
 - ◆ Attendance by leadership and staying throughout the meeting.
 - ◆ Meet other partners, get an understanding of Navajo Nation's needs
 - ◆ Identifying the stakeholders & individuals involved in the partnership
 - ◆ The overall support to get the Partnership moving forward again and to confirm the focus of the issues.
- 3. What would have improved the effectiveness of this partnership meeting?**
- ◆ Break -out sessions
 - ◆ More discussion on why the last partnership failed and how to learn from those mistakes.
 - ◆ It is good that everyone is having input.
 - ◆ Nothing

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- ◆ The lunch was unnecessarily long and the team facilitating could have restarted the afternoon session sooner and taken advantage of being ahead of schedule.
- ◆ Have Navajo EPA attend
- ◆ Spend time on concerns of the different groups
- ◆ Excellent- good timing
- ◆ Everything was excellent.

4. How do you rate the effectiveness of the Facilitators?

Overall rating= **3.5**

Was not effective 0.5 1.0 1.5	Was somewhat effective 2.0 2.5	Was effective 3.0(7) 3.5(8)	Was very effective 4.0(7)
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- ◆ She was very informative and great follow-up after each discussion.
- ◆ Very effective at facilitating open ended conversation.
- ◆ Great- very insightful
- ◆ Good job Joy & Jonah

5. How do you rate this partnership's potential for partnering?

Overall rating= **3.6**

This partnership has no potential for partnering 0.5 1.0 1.5	This partnership team has some potential for partnering 2.0 2.5	This partnership team has good potential for partnering 3.0 (2) 3.5(11)	This partnership team has very good potential for partnering 4.0(8)
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- ◆ All agencies will need to work together at ensuring the success of this partnership.
- ◆ Hopefully- TBD
- ◆ Too early to tell.
- ◆ Good energy to re-energize the partnership.
- ◆ Need to establish clear direction on the next steps for the partnership.
- ◆ There is always potential.

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6. What other comments do you wish to offer?

- ◆ It is a great opportunity for all parties involved to move forward with transportation.
- ◆ I look forward to working with the partnerships to address the transportation issues on the Navajo Nation
- ◆ Giving each other support is a must.
- ◆ Thanks to NDOT for snacks & lunch
- ◆ The microphone was unnecessary & distracting
- ◆ Thank you!
- ◆ I think that this group can be successful in reaching obtainable goals. It is worthwhile meeting folks involved.
- ◆ Would have liked the planning committee to set an agenda that may have produced more of a product.
- ◆ Thank you to Navajo DOT for hosting the partnership meeting and for the commitment of each agency who attended today
- ◆ I am very optimistic & look forward to success
- ◆ Looking forward to attending the first Steering Committee